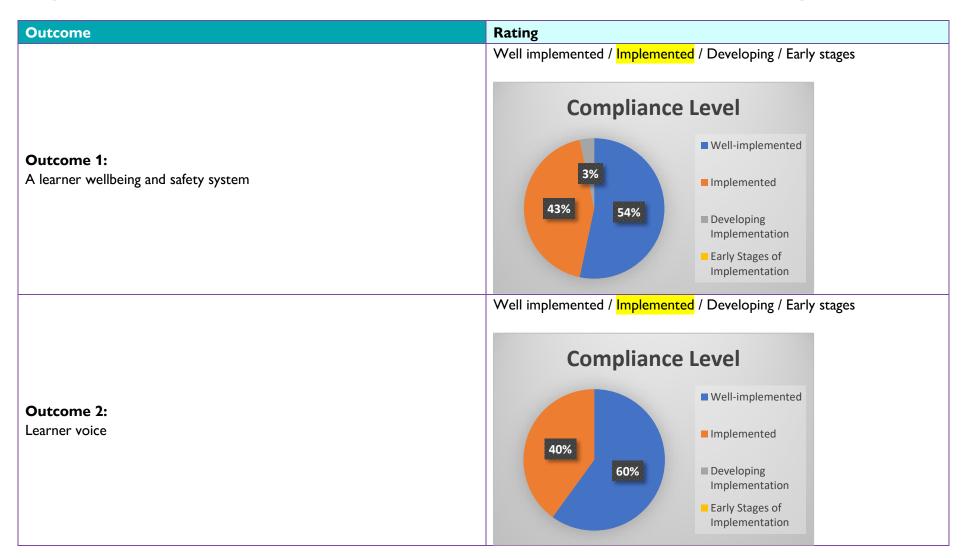


TEO information

TEO Name	Dairy Training Ltd			MoE number	7699	
Code contact	Name	Jenny Sin	Jenny Sinclair Jenny.sinclair@dairynz.co.nz		Job title	Operations Manager
	Email	Jenny.sind			Phone number	02718004406
Enrolments 2024 To Date	Domestic lear	Domestic learners		254	18 y/o or older	254
					Under 18 y/o	0
Report author(s)	Jenny Sinclair					

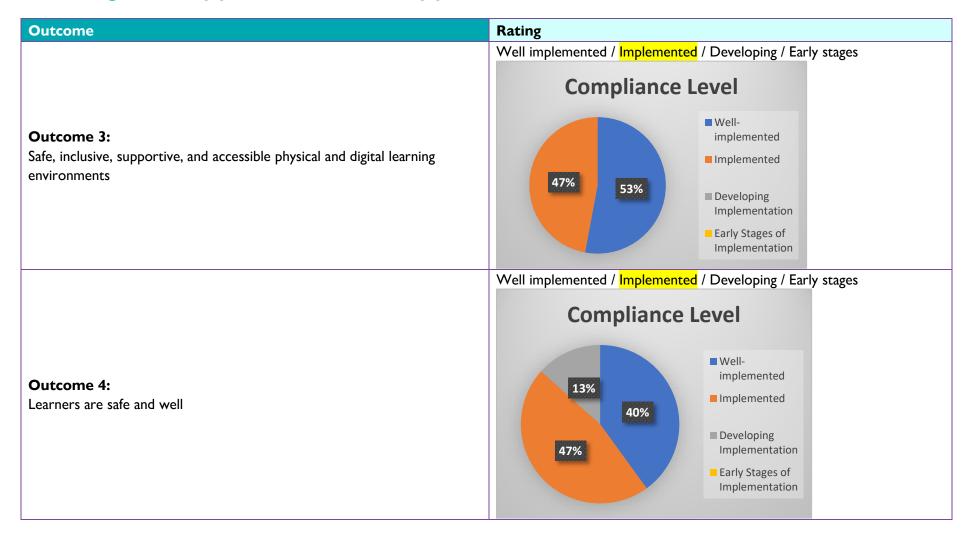


Organisational structures to support a whole-of-provider approach to learner wellbeing and safety





Wellbeing and safety practices for all tertiary providers





About Dairy Training Ltd

Dairy Training Limited (DTL) is a Private Training Establishment (PTE) delivering a mix of training opportunities to increase the capability of farmers. From delivery of formal qualifications and micro-credentials to non-formal workshops, DTL provides training opportunities for all levels of experience within a dairy production system across New Zealand's farming regions.

As a subsidiary of DairyNZ, industry good is at the forefront of DTL's strategic positioning in the industry to create opportunities for farmers to grow their capability to run and maintain profitable and sustainable farm businesses.

DTL is different to many other training organisations serving the sector in that its tutors are primarily working farmers. This ensures that they are credible with learners and up to date with industry changes.

Our role

DTL provides a learning experience that delivers the best possible outcomes to employers and learners, meeting the ongoing needs of New Zealand Agribusiness.

Dairy Training Ltd achieves this by:

- Providing vocational training that is delivered with energy and passion,
- Creating a learning environment that is entertaining and inclusive,
- Being aware of what our clients and stakeholder's needs are,
- Deliver training which aligns with industry needs.

Our learners and contact time:

DTL learners are employed in primary industry businesses and choose to attend off-job vocational training provided by DTL. Training may be face-to-face or via zoom and is provided outside of most dairy farm milking times to support attendance e.g. between 10.00am and 2:30pm or, less commonly, in the evening from 7.00pm to 9.00pm. Course duration and schedules vary depending on the programme. Generally, face-to-face courses run once/fortnight and zoom courses run weekly. The number of contact days varies between 3 and 6 days however overall, the contact time between learners and tutors is limited. Contact time remains a consideration in our learner wellbeing and safety system because plans and procedures must be appropriate to the ability to influence health, safety, and wellbeing with limited contact time.



Summary of performance under each outcome

Organisational structures to support a whole-of-provider approach to learner wellbeing and safety

		,
	Summary of performance based on gathered information (i.e. how effectively is your organisation doing what it needs to be doing?)	How do you know? (i.e. note supporting evidence with analysis to make sense of what it means)
Outcome 1: A learner wellbeing and safety system	DTL completed a gap analysis of our provision against the Code of Practice Plan for Wellbeing, Safety and Health of learners in 2022. We determined that our wellbeing and safety system is multi-faceted to provide a robust, wrap-around structure of support, care for, and connection with our learners. This system consists of relevant policies, procedures, documents, resources, tutor training, collaboration with stakeholders, review, and improvement. We identified the need to tie our wellbeing and safety systems and activities together through the development of a Code of Practice Strategic Plan. The plan was completed in 2023 and enables on-going monitoring, review, and responses to ensure that we continue to give effect to the outcomes sought and the processes required by the code.	Evidence of our Wellbeing and Safety System Our Code of Practice Plan for Wellbeing, Safety, and Health is in place and incorporates the following: DTL Roadmap – Our strategic roadmap provides an overview of Dairy Training Ltd, outlines our 5-year journey (plan) and includes learner focus priorities and plans. The roadmap takes stock of Dairy Training's role in the industry, our values, our learners, stakeholders, commitments, plans, priorities, and opportunities to make improvements for our learners and our business. Our plan commits to supporting underserved learners, with identification of opportunities for improved outcomes and actions to achieve these. The roadmap also details plans to strengthen capability around supporting learners for improved outcomes. Policies and Procedures around learner health and wellbeing include: Pastoral care Tutor Safety Check Supporting Learner Health



- Te Tiriti o Waitangi
- Farm visits and off-site fieldtrips
- Harassment
- Health and Safety
- Privacy
- Social Media
- Staff code of conduct
- Student code of conduct
- Complaints
- Student induction

Policies and procedures are reviewed annually in May.

Student Handbooks gives general guidelines and information around:

- Assistance
- Complaints process including links to <u>Learner guide</u> to complaints | Study Complaints
- Learning Environment
- Literacy and Numeracy support options
- Support
- Health, Safety and Wellbeing including links to support websites and incorporating the Te Whare Tapa Wha model of health developed by Sir Mason Durie.
- Access to a condensed version of the DTL Code of Practice Strategic Plan.

Tutors make learners aware of the availability and location of student handbooks in our Learner Management System during the first course day.



Tutor Manual includes information for tutors on where to access information about learner wellbeing, health, and safety.

Pastoral Care is provided by PrimaryITO in the case of Wintec and PrimaryITO courses that DTL has been contracted to deliver. Concerns around wellbeing and safety are communicated quickly between tutors, DTL staff and Training Advisors via text, phone calls or emails. For DTL owned courses pastoral care is provided by tutors in the form of emails, texts, phone calls, and before and after class in-person availability. DTL admin team provides support as required in the form of emails, phone contact. A learner mentor has been appointed to provide a connection point and support for ākonga enrolled in DTL microcredentials. This is someone the learner can contact if they have any issues, concerns, needs or questions to do with their course.

Surveys – In relation to learner wellbeing, health and safety, end-of-course surveys include questions around the learning environment, accessibility of tutors, tutor understanding and respect of cultural, physical, and learning needs, personal safety, and wellbeing, along with suggestions for improvement. Surveys can be sorted on various criteria such as ethnicity, age, gender, disability etc to enable consideration of the feedback from diverse learners. Survey results are reviewed by DTL management to identify areas for improvement.



Phone Surveys – Graduate surveys include questions on application of learning, positive experiences in the course, areas for improvement in the course, future training plans, course promotion to others.

Surveys results are used in conjunction with the end-of-course surveys to build a picture of the satisfaction and experiences of learners. This information guides DTL's decisions and actions around learner wellbeing, health, and safety, encompassing tutor selection, tutor training and development, course content and resources, venue selection, and pastoral care.

Enrolment Form collects information required by third parties such as TEC and NZQA. In addition, the form requires agreement with course entry eligibility requirements and privacy agreement. Age, ethnicity, and information relating to health, disability, and learning difficulties is collected to enable use to connect with diverse learners in order to hear their needs and suggestions.

Tutor Selection - Tutors are involved in the industry and therefore they understand industry stresses and pressures. The Safety Checking of Tutors policy is followed to keep learners safe and well, to meet the requirements of the vulnerable children's act (2014) and to uphold the integrity of DTL as a trustworthy training provider.

Tutor Development and Resources relevant to Wellbeing, Health, and Safety:



- First Aid training. All tutors are required to hold basic first aid certificates. A spreadsheet of First Aid certificate status is kept.
- Annual conferences include sessions to upskill tutors in cultural competency, engaging Māori learners, delivery techniques to provide for different learning styles.
- Mental health for farmers conference topics eg Good Yarn Workshops (2018), Rural Support Trust and Farm Strong (2023)
- Tutor resources and training for engaging Māori learners.
- Tutor handbooks
- Tutor observation Operations manager carries out on-the-job checks of contracted tutors to assess competency, rapport with learners, adherence to policies.
- Policies relating to Wellbeing, Health and Safety are available to tutors via the Learner Management System.
 New policies are introduced to tutors at tutor meetings.

Complaints Management

- Process for complaints outlined in a flow diagram in the student handbooks and a link to the <u>Learner guide</u> <u>to complaints | Study Complaints</u> is provided
- Complaints managed in the first instance by DTL Operations Manager and then as appropriate to find a resolution.
- Complaints collated by DTL Operations Manager and reported to the Academic Board at quarterly meetings.



Complaints are considered resolved once the learner is satisfied with the solution and the Academic Board has reviewed and discussed the complaint and accepted outcome.

Te Tiriti o Waitangi

Dairy Training is committed to honouring Te Tiriti o Waitangi principles of partnership, protection, and participation, in our role as a tertiary education provider. We have been proactive in engaging with diverse ākonga and stakeholders to build our understanding of their needs and identify ways to deliver on these.

Maori Engagement & Tutor Training

- Māori Learner Success project, May 2022. prepared in conjunction with QCONZ to identify issues and potential mitigation strategies to improve Māori learner outcomes.
- Eastern BOP Māori Dairy Cluster programme 2019 2022 which was co-funded by MPI and DairyNZ.
- DTL delivered the "Write a business plan" course as part of the project and received feedback which can help guide further training with ākonga Māori.
- Kai and a Korero Hui Series run by DairyNZ in 2023 to create connections between Māori dairy farmers and trustees throughout the North Island, and DairyNZ, Dairy Training Ltd (DTL), Muka Tangata, PrimaryITO and Fonterra. The focus was on building whanaungatanga (relationships), highlighting the resources and support available in the industry and to encourage a culture of Kotahitanga (unity and



collaboration) going forward. Key insights related to DTL were:

- The need for cultural competency. Train the trainer to suit ākonga Māori including processes, systems, pedagogy. Many Māori learners have strong kinaesthetic learning styles so the recommendation was that training should be delivered on the land (Marae or farm) and be hands on and practical.
- Pastoral care should include the use of mātauranga Māori (Māori knowledge) and tikanga Māori (practices and behaviours).
- Career progression options must be identified and promoted to ākonga Māori.
- Meetings with Dairy NZ Māori Development advisor 2024 relating to connecting with ākonga Māori, learner mentor/pastoral care, availability of resources, understanding Te Tiriti o Waitangi. Minutes kept.
- Tutors provided with <u>Te Tiriti o Waitangi</u> video to help with understanding.
- Tutors attended online workshop Applying Ako in Your Practice – provided by Ako Aotearoa. June & September 2024.

Resources

- Te reo Māori assessment policy
- Te Tiriti o Waitangi policy
- Zoom training tips Māori Learner Success. Training provided to tutors via zoom.



- DTL's Cultural Awareness Strategy document The Best of All Worlds.
- Ben Purua introductory video (shown at every course)

Code of Practice Strategic Plan Review

Monthly reminders in DTL Operations Manager Calendar ensure regular checks of the Learner Wellbeing, Health and Safety plan to ensure requirements and actions are being addressed as planned.

Activities that provide information used in reviewing the plan include:

- End of course surveys
- Phone surveys
- Surveys of people who enrolled but didn't complete their course
- Tutor end-of-course-day feedback
- Tutor meeting agenda item to review W, H, & S issues/occurrences/concerns
- Meetings with stakeholders including PrimaryITO, Wintec, DairyNZ Māori Development advisors
- DTL Academic Board
- Complaints, their management and outcomes
- Documents including policies, procedures, student handbooks, tutor manuals
- Discussions, emails, and phone calls between DTL staff, tutors, and (if appropriate) PrimaryITO and Winter staff.

Annual self-review report completed in October and is published on the DTL website.



Training and Resources

Tutors are contractors and as such, are expected to commit to upskilling themselves to fulfil all requirements of their roles. In addition, DTL provides training at annual tutor conferences and at twice yearly meetings to enhance tutor ability to support learner wellbeing and safety. DTL also provides a range of resources related to wellbeing and health of learners.

Training completed in 2024 has included:

- Literacy and numeracy support training
- Cultural competency training "Applying Ako in Your Practice"
- Phriendly Phishing cyber security training for all tutors (TEC funded programme running over 2 years from April 2024).
- Te Tiriti o Waitangi YouTube video
- Tutor meetings for each course level. Ops manager update provided at each meeting and includes discussion related to our responsibilities under the Education Code of Practice.
- First aid certificates must be current

Resources related to Health, Safety and Wellbeing available in our Learner Management System and internal I:Drive include:

- Policies, procedures, risk register, reporting forms, emergency procedures, emergency contact numbers for DTL admin and wellbeing agencies
- Student handbook and tutor manual



		 Tech-enabled learning website with resources for online course delivery (including culture specific resources)
		Our plans for assisting learners and responding to critical incidents or emergency situations were reviewed in 2023. The plans are as follows:
		 Tutors discuss health, safety, and wellbeing with learners on the first course day, including what to do in the event of an emergency. Tutors are required to hold current first aid certificates to enable them to respond to health emergencies appropriately. Emergency contact numbers are available in the student handbook including DTL admin staff numbers and health and wellbeing agencies. Emergency procedures (management) are outlined in the Emergency Procedures document available in the Health and Safety folder on Daisie SharePoint. Completion of Accident and Near Hit Reports, stored in the DTL I-drive Health and Safety folder. We have experienced no critical incidents or emergency situation is the past year.
Outcome 2: Learner voice	Dairy Training Ltd recognises the importance of understanding and responding to diverse learner voices in relation to wellbeing and safety. We have avenues to hear and engage with learners and have been actively working alongside relationship partners to improve our engagement with diverse learners.	Trusting Relationships – Tutors use various means to connect with learners and build a trusting, respectful relationship with them. Learners are more likely to voice concerns if they have a trusting relationship with the tutor. Guidelines around this are included in the Tutor Manual. Relationship building may include: • Emails/phone calls



Complaints procedures are made clear to our learners and there is a system for hearing and handling complaints. Complaints are dealt with quickly and are reported to the DTL academic board for discussion and closure. Avenues are made available to learners if complaints cannot be satisfactorily resolved by DTL.

- First class introductions and icebreaker activities
- Availability 30 minutes before and after classes for one-on-one discussions
- Setting of ground rules in class around confidentiality, respect or others' ideas and opinions, behaviour.
- Introductory video encouraging learners to speak up/talk to tutors if they need any help.

Surveys – Links to electronic end-of-course surveys are provided to capture learner feedback on the course content and delivery, tutor capability, support and accessibility, class culture, environment, safety, concerns, and ideas for improvement. Results are reviewed by DTL Operations Manager to identify areas for improvement.

2024 Survey results show a very high level of satisfaction with feeling respected, the class culture, respect for individual needs, safety from racism, bullying, harassment and abuse, ranging from 91% to 100% agreement.

Student handbooks give general guidelines and information around the following:

- Assistance
- Complaints process including links to <u>Learner guide</u> to <u>complaints</u> | <u>Study Complaints</u>
- Wellbeing including links to support websites
- Complaints process.



Complaints – the process is made clear in the student handbook. If complaints are escalated to the DTL operations manager, appropriate action is taken and then recorded in the complaints document. Complaints are not considered closed until their management has been discussed by the academic board.

The complaints process was reviewed in 2023 to improve record keeping. Records now include the course code, tutor, complainant, required actions/handling of the complaint and outcomes including dates, people involved, result/resolution. See Action Plan section below for further plans for improvement.

In the past year, November 2023 to October 2024, DTL has received 1 student complaint. The complainant was enrolled in a module owned and managed by external parties. DTL was contracted for delivery. The complaint was made via [the external party] as the learner was theirs. DTL was contacted by [the external party] regarding the complaint.

Complaint: No scenarios are provided with the course assessment. This wasn't made clear during the enrolment process. The tutor incorrectly stated that something could be arranged. The tutor didn't reply to emails in a reasonable timeframe. Tutor made a veiled threat about tarnishing reputations by complaining.
 Result: The complaint was resolved within 3 days in the following ways – [external party] enrolment form edited to make it clear that learners must have a focus business available to them to complete



	the module. Tutor advised of expectations around response times and respectful tone. Learner received an apology from DTL and an offer to cover the course fees to compensate for their unsatisfactory training experience and inappropriate tutor comment. Learner withdrew from course with fees paid by DTL. Learner thanked DTL for finding a solution to the complaint. Tutor was a short-term relief tutor covering sick leave. The tutor is no longer contracted by DTL. The complaint was presented to the DTL Academic Board and management of the complaint was deemed appropriate and case closed.
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Wellbeing and safety practices for all tertiary providers

	Summary of performance based on gathered information (i.e. how effectively is your organisation doing what it needs to be doing?)	How do you know? (i.e. note supporting evidence with analysis to make sense of what it means)
Outcome 3: Safe, inclusive, supportive, and accessible physical and digital learning environments	As a category 1 provider, DTL has a proven ability to foster learning environments that are safe and designed to support positive learning experiences of diverse learner groups. Policies, procedures, the Student Handbook, and Tutor Manual facilitate safe and inclusive learning environments for all learners.	2024 Survey results show a very high level of satisfaction with feeling respected, the class culture, respect for individual needs, safety from racism, bullying, harassment and abuse, ranging from 91% to 100% agreement. The Māori Learner Success project – prepared in conjunction with QCONZ has helped to identify issues and potential mitigation strategies to improve Māori learner



DTL provides courses in a way that suits the majority of our learners. This involves mainly in-person classes with some zoom options available for geographically diverse learners.

Tutor training is provided on keeping learners safe and well. Survey results show that most learners do feel safe and supported in our learning environments. outcomes. Out of this project positive steps have been taken to improve the learning experience of diverse learners.

Because our learners are farmers, DTL's policy is to provide tutors who are also farmers or are closely associated with the farming industry. This promotes connection between the learners and tutors and helps to build learning environments where learners feel valued, understood and respected. Tutors use a variety of learning activities to provide for different learning styles. Learners are also encouraged to connect with and support others in the class, building a safe, inclusive culture.

DTL favours face-to-face learning. Classes are provided in locations that are close to learners, with venues checked for suitability before bookings are made. With the vast majority of our learners employed in the Dairy Industry, classes are timetabled to fit between milking times and are timetabled once per week, fortnight or month.

Zoom classes are provided to accommodate learners who may be geographically, or time challenged. Some of these are provided in the evening to fit around learners' day jobs.

DTL practices related to this outcome include:

- The following policies
 - Tutor Safety check
 - Supporting learner health
 - Harassment



 Staff code of conduct
Student code of conduct
Pastoral Care
- Privacy
 Student complaints
 Te Reo Māori assessment
Te Tiriti o Waitangi
 Student handbook with sections on:
 Behaviour & respect
Complaints
 Harassment
 Learning environment
 Special assistance
 Learner support
 Health, Safety and Wellbeing (Te whare tapa wha)
 An introductory video played at the beginning of every new course, encouraging learners to speak up if they have any questions or concerns.
 First course day introductions including icebreaker activities and class day guidelines to highlight the value of whanaungatanga (relationship) and mahi ropū (teamwork) in learning.
 Beverages (tea, coffee, milo) on offer at in-person classes.
 Providing learners with information on further training opportunities to suit their career steps.
 Contracting a learner mentor to provide pastoral care for DTL learners.



Outcome 4:

Learners are safe and well

DTL learners are employed in the Primary Industry and attend classes for up to 4-5 hours per fortnight or month, over a duration of 6 to 12 weeks, depending on the course. DTL does not have a role in providing accommodation or help with access to community or public services. Contact with learners is brief and infrequent, and learners tend to have other avenues for sharing health and wellbeing concerns.

DTL provides support for learners to manage their physical and mental health in a number of ways, including through policies, resources, connection with others, DTL staff support.

DTL collects details of an emergency contact person when learners are enrolling in our TEC funded courses.

Learners are provided with contact details of tutors and DTL administration staff and they are encouraged to make contact with any concerns. Contact details are included on the course timetable, in the student handbook, on the DTL website and on the DTL learner platform, Intuto.

Taking the low contact hours into account, DTL provides support for learners to manage their physical and mental health in a number of ways. These include:

- Providing guidance around health and wellbeing, including links to support agencies, in the student handbook.
- Encouraging learners in the face-to-face classes to connect with others in the class and share both good and bad experiences.
- Encouraging interaction and discussion with other farmers in class to embrace the principle of Kotahitanga (unity and collaboration) and is DTL's main way of providing opportunities that improve mental health and wellbeing. Tutors have been encouraged to use techniques that optimise tuakana teina (peer to peer) learning.
- Encouraging learners to let tutors or training advisors know if they are struggling or have concerns around health & wellbeing.

Staff training and resources to help keep learners safe and well include:

 The Supporting Learner Health policy which outlines practices for supporting health as well as circumstances in which a learner's emergency



	contact person will be contacted in relation to health and wellbeing. Learner's contact person details are collected during enrolment and are kept in the student management system, Educate Plus. Provision of links to De-escalating high-stress situations at work: 4 stages to aggression, 4 responses (wsps.ca) and the Mental Health Foundation Further training is planned – outlined in Action Plan below. Hazard and Risk Register which contains: Practices around management of bullying, harassment, and aggressive behaviour. Practices around de-escalating situations. Stress signs and control measures End-of-course-day tutor feedback form to DTL admin requires reporting of any issues Critical Incidents: There have been no critical incidents in DTL courses between November 2023 and October 2024.
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Findings from gap analysis of compliance with key required processes

Organisational structures to support a whole-of-provider approach to learner wellbeing and safety

	Identified gaps in compliance with key required processes
Outcome 1: A learner wellbeing and safety system	 Outcome 1, Process 4, Clause 10(2) e) Provide staff training on physical and sexual violence prevention and response, including how to support culture of disclosure and reporting. Outcome 1, Process 4, Clause 10(2) d) Provide staff further training on identifying and reporting of incidents of racism, discrimination and bullying.
Outcome 2: Learner voice	 Outcome 2, Process 1, Clause 12 b) Strengthen practices for working with diverse learners and their communities to develop, review, and improve learner wellbeing and safety strategic goals, strategic plans and practices. Outcome 2, Process 1, Clause 12 d) Provide timely and accessible resources to learners and their communities to enable them to participate fully in decision making processes for their health, safety and wellbeing. Outcome 2, Process 2, Clause 13 d) ii Have practices to address barriers to the complaints process, such as language barriers or desire for anonymity.

Wellbeing and safety practices for all tertiary providers

	Identified gaps in compliance with key required processes
Outcome 3: Safe, inclusive, supportive, and accessible physical and digital learning environments	 Outcome 3, Process 1, Clause 16(1) b) – Improve how we work with learners and staff to recognise and respond to discrimination, racism, bullying, harassment and abuse. Outcome 3, Process 1, Clause 16(1) d) Improve how we uphold the cultural needs and aspirations of all groups throughout the learning environment.



Outcome 4:
Learners are safe and
well

Information has been provided via policies, during staff meetings, and links to helping agencies/websites however further training is needed in these areas:

- Outcome 4, Process 3, Clause 22(1) g) Improve practices for identifying learners who are at risk of harming others and have clear and appropriate pathways for assisting them and protecting others who experience harm, including sexual assault.
- Outcome 4, Process 3, Clause 22(1) i) Improve how we respond to disruptive and threatening behaviour in a way that is sensitive to a learner's situation.



Summary of action plan

Include information on how actions will be monitored for implementation and success.

Organisational structures to support a whole-of-provider approach to learner wellbeing and safety

	Action/s to be taken	Owner	Due date	Plan for monitoring	Measures of
				implementation	success/Expected outcomes
Outcome 1: A learner wellbeing and safety system	Outcome 1, Process 4, Clause 10(2) d) & e) Provide staff further training on identifying and reporting incidents of racism, discrimination and bullying and on prevention, response and reporting of physical and sexual violence. To be covered during same tutor training at tutor conference mentioned for	DTL Ops Manager to arrange training. All tutors expected to attend conference	June 2025	Booking of appropriate trainer by February 2025. Conference attendance records kept.	Tutors attend conference to improve awareness, handling, and reporting of undesirable behaviours. Tutors continue modelling a culture of respect for all and being firm about adherence to codes of conduct. Tutors report any identified issues in post-course-day
	Outcome 3 below.				feedback to Ops Manager
Outcome 2: Learner voice	Outcome 2, Process 1, Clause 12 b) & d) Strengthen practices and resources to capture learner voice in reviewing and improving our learner wellbeing and safety plans and practices.	DTL Ops Manager and Learner Mentor	Weekly from Nov 2024	Mentor checklist form available for use by November 2024 and included in Learner Management System Weekly check of number of learner interactions with mentor.	Mentor checklist and comments form developed, including a check on health, wellbeing and safety. Mentor availability is advertised in DTL website, on microcredential timetables, by tutors during class, and on the Learner Management System and mentor begins interacting with learners. DTL Ops Manager review checklist once/month to identify



		Monthly from Nov 2024	Monthly calendar reminders to complete review.	any suggestions from learners related to safety, health and wellbeing. Along with use of current learner survey responses, consult suggestions list collected by mentor when reviewing COP strategic plan.
Outcome 2, Process 2, Clause 13 d) ii Have practices to address barriers to the complaints process, such as language barriers or desire for anonymity. Enlist outside agency help to create a Complaints and Feedback form to go on our website or in the LMS. Make complainant identification optional.	DTL Ops Support agency	January 2025	Complaints and Feedback form to be prepared by January 2025.	Complaints and Feedback form available on DTL website from end of January 2025. Student handbook complaints section updated to include option of online complaint submission.

Wellbeing and safety practices for all tertiary providers

	Action/s to be taken	Owner	Due date	Plan for monitoring	Measures of
				implementation	success/Expected outcomes
Outcome 3:	Outcome 3, Process 1, Clause	DTL Ops	June 2025	Booking of appropriate	Tutors continue modelling a
Safe, inclusive,	16(1) b) & d)– Further tutor	Manager to		trainer by February 2025.	culture of respect for all and
supportive, and	training on recognising and	arrange		Conference attendance	being firm about adherence to
accessible physical and	responding to cultural needs	training.			codes of conduct.
digital learning	and aspirations, along with	All tutors			
environments	how to avoid discrimination,	expected to			



	racism, bullying, harassment and abuse in class. At tutor meetings, highlight sections of the tutor manual and student handbooks related to learner health, safety and wellbeing. Remind tutors to ensure learners access the student handbook. Contracted mentor to report to DTL with any learner concerns related to culture and/or discrimination.	attend conference. DTL Ops Manager to highlight appropriate sections of tutor manual and student handbook during staff meetings	January 2025	Ops manager notes included with minutes of tutor meetings.	More learners reporting in the learner surveys that they are aware of the student handbook.
		Mentor DTL admin	From November 2024	DTL Ops Manager checks mentor checklist and comments/notes once/week.	Weekly checklist and comment form completed by mentor and checked by Ops Manager weekly to identify any issues or concerns. Appropriate action taken if any is necessary.
Outcome 4:	Outcome 4, Process 3, Clause	DTL Ops	June 2025	Booking of appropriate	All staff and contractors aware of
Learners are safe and	22(1) g) & i) –Provide further	Manager to		trainer by .	warning signs of learners who
well	tutor and staff training on:	arrange training.		Conference attendance	may be at risk of harming others. Staff and contractors understand
	· Identifying learners who are at risk of harming	All tutors			appropriate actions to take to
	others	expected to			avoid harmful events and how to



· Appropriate management	attend		help all concerned in the event of
of the situation to de-	conference		harm.
escalate and/or prevent			Tutors use sensitivity when
harm.			responding to disruptive and
· Responding to disruptive			threatening behaviour.
and threatening behaviour			Reporting processes followed.
in a way that is sensitive to			
the learner's situation.			
· Helping the learner of			
concern and victims of			
abuse.			
· DTL reporting processes			
in event of concern and/or			
harm.			

